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		Primary Government	
	Governmental	Business-type	
ASSETS	Activities	Activities	Total
Current assets:			
Cash and cash equivalents	\$ 67,105,651	\$ 29,238,549	\$ 96,344,200
Restricted cash	6,455,874	108,870,681	115,326,555
Investments	16,545,198	3,894,770	20,439,968
Receivables	25,574,782	18,266,439	43,841,221
Prepaid expenses	231,819	275,104	506,923
Internal balances	1,563,785	(1,563,785)	-
Due from City Inventories	610 177	766.066	4 205 442
inventories	619,177	766,266	1,385,443
Total current assets	118,096,286	159,748,024	277,844,310
Noncurrent assets:			
Land held for resale			-
Capital assets, net of depreciation	173,630,059	464,750,141	638,380,200
Pension asset	18,511,248	0.400.700	18,511,248
Deferred professional fees, net Receivables		2,196,783	2,196,783
Other		6,769,692 301,023	6,769,692 301,023
	400 444 007		
Total noncurrent assets	192,141,307	474,017,639	666,158,946
Total Assets	\$ 310,237,593	\$ 633,765,663	\$ 944,003,256
LIABILITIES			
Current liabilities:			
Accounts payable	\$ 10,631,299	\$ 9,545,291	\$ 20,176,590
Retainage payable	104,506	2,203,446	2,307,952
Accrued liabilities	3,910,232	8,604,020	12,514,252
Other liabilities	1,036,200	236,550	1,272,750
Insurance claims payable	905,321		905,321
Due to school district	16,788,069	44.000	16,788,069
Deferred revenue	14,148,517	44,030	14,192,547
Taxes collected in advance	25,522,225		25,522,225
Total current liabilities	73,046,369	20,633,337	93,679,706
Noncurrent liabilities:			
Due within one year	21,943,360	12,711,161	34,654,521
Due in more than one year	151,753,312	318,288,089	470,041,401
Bond discounts			
Total noncurrent liabilities	173,696,672	330,999,250	504,695,922
Total Liabilities	246,743,041	351,632,587	598,375,628
NET ASSETS			
Investment in capital assets,			
net of related debt	73,139,911	202,689,413	275,829,324
Restricted for:			
Coverage account		5,134,898	5,134,898
PFCs		3,943,854	3,943,854
MSDC		1,045,920	1,045,920
Revenue bond O&M Revenue bond fund		5,185,500	5,185,500
Workmen's compensation	3,476,283	10,558,520	10,558,520 3,476,283
Cemetery and other trust funds	11,834,262		11,834,262
Library trust funds	2,683,271		2,683,271
Land held for resale	_,000,/ /		-,300,2.1
Equipment replacement		671,592	671,592
Unrestricted	(27,639,175)	52,903,379	25,264,204
Total Net Assets	\$ 63,494,552	\$ 282,133,076	\$ 345,627,628
See accompanying notes.			<del></del>

		Component Units		
	Manchester	Manchester	Manchester	
	School	Transit	Development	
	District	Authority	Corporation	
•	2 524 400	Ф. 4.204.040	¢ 4.777.400	
\$	3,521,486	\$ 1,321,610	\$ 1,777,499 33,924	
			33,924	
	2,154,040	139,054	569,281	
	113,596	145,299		
	<del>-</del>			
	16,788,069	450.005		
		152,625		
	22,577,191	1,758,588	2,380,704	
			504,187	
	4,502,443	2,603,511		
	4,502,443	2,603,511	504,187	
\$	27,079,634	\$ 4,362,099	\$ 2,884,891	
Ψ	21,019,034	<del>φ 4,362,099</del>	<b>\$</b> 2,004,091	
\$	860,198	\$ 46,191	\$ 12,540	
	10.01= 1=5	22.222	22.25	
	12,915,476	32,262	28,924	
	995,321		15,085	
	333,321			
	21,638,306	5,063		
	36,409,301	83,516	56,549	
	, ,	<del></del> _	<del></del>	
	4 470 000			
	4,178,096			
		283,139		
	4 470 000			
-	4,178,096	283,139		
	40,587,397	366,655	56,549	
-	,,			
	4 500 440	4 405 750		
	4,502,443	1,495,756		
			504,187	
	23,130	1,107,755	,-3.	
	(18,033,336)	1,391,933	2,324,155	
\$	(13,507,763)	\$ 3,995,444	\$ 2,828,342	

#### **Statement of Activities**

			Program Revenues	8
	Expenses	Sales and Services	Operating Grants and Contributuions	Capital Grants and Contributions
Primary government:				
General government	\$ 38,573,766	\$ 9,459,120	\$ 15,032,550	\$ 65,700,698
Public safety	38,059,051	2,068,332	982,878	
Health and sanitation	3,527,296	1,639,360	623,465	
Highways and streets	30,353,748	6,237,960	3,772,926	38,649
Welfare	2,240,572	91,866		
Education and library	4,835,074	40,748	13,773	
Parks and recreation	835,111	616,507	1,065,528	
Cemetery Trust	26,808			
Investment management fee	19,704			
Total governmental activities	118,471,130	20,153,893	21,491,120	65,739,347
Business-type activities				
Water	10,644,202	9,734,649		1,944,814
EPD	11,915,304	11,277,955	319,859	1,321,884
Aviation	36,331,667	38,447,785	2,492,240	23,201,420
Recreation	2,286,392	2,248,307		
Aggregation	147,081	81,224		
Total business-type activities	61,324,646	61,789,920	2,812,099	26,468,118
Total primary government:	\$ 179,795,776	\$ 81,943,813	\$ 24,303,219	\$ 92,207,465
Component units				
Manchester School District	128,526,953	15,266,844	84,646,461	
Manchester Transit Authority	4,312,184	2,108,202	1,603,782	250,000
Manchester Development Corporation	60,386	,,	,,	<b>,</b> <del>-</del>
Total component units	\$ 132,899,523	\$ 17,375,046	\$ 86,250,243	\$ 250,000

### General revenues:

Property taxes

Auto registration fees

Franchise fees

Unrestricted investment earnings

Loss on investments

Debt reimbursement from MSD

Donation of land

Loss on disposal of assets

#### Transfers

Transfers out to pension trust fund

Total general revenues and transfers

Change in net assets (deficits)

Net assets - beginning as restated (Note 14)

Net assets (deficits) - ending

See accompanying notes.

Primary G	overnment		Component Units			
Governmental Activities	Business-type Activities	Total	Manchester School District	Manchester Transit Authority	Manchester Developmen Corporation	
\$ 51,618,602		\$ 51,618,602				
(35,007,841)		(35,007,841)				
(1,264,471)		(1,264,471)				
(20,304,213)		(20,304,213)				
(2,148,706)		(2,148,706)				
(4,780,553) 846,924		(4,780,553) 846,924				
(26,808)		(26,808)				
(19,704)		(19,704)				
(11,086,770)		(11,086,770)				
	4 005 004	4 005 004				
	1,035,261 1,004,394	1,035,261 1,004,394				
	27,809,778	27,809,778				
	(38,085)	(38,085)				
	(65,857)	(65,857)				
-	29,745,491	29,745,491				
\$ (11,086,770)	\$ 29,745,491	\$ 18,658,721				
			\$ (28,613,648)	ф. (250.000 <u>)</u>		
				\$ (350,200)	\$ (60,386	
<u></u>	Ф.		Ф (00 040 040)	ф (250 200)		
\$ -	\$ -	\$ -	\$ (28,613,648)	\$ (350,200)	\$ (60,386	
58,358,679	-	58,358,679	27,046,973	-	-	
13,738,150	-	13,738,150	-	-	•	
1,106,689	- 0.761.531	1,106,689	-	-	E2 205	
2,122,188 (1,324,150)	2,761,531	4,883,719 (1,324,150)	-	23,675	52,305	
6,044,929	_	6,044,929	_	_		
0,011,000	(1,103,238)	(1,103,238)	-	-		
(2,624,534)	(312,244)	(2,936,778)	-	10,670		
(449,012)	(1,849,740)	(2,298,752)	<u>-</u>	- -		
76,972,939	(503,691)	76,469,248	27,046,973	34,345	52,305	
65,886,169	29,241,800	95,127,969	(1,566,675)	(315,855)	(8,081	
(2,391,617)	252,891,276	250,499,659	(11,941,088)	4,311,299	2,836,423	
\$ 63,494,552	\$ 282,133,076	\$ 345,627,628	\$ (13,507,763)	\$ 3,995,444	\$ 2,828,342	

	General	Capital Projects	Other Governmental Funds	Total Governmental Funds
Accets				
Assets  Cash and cash equivalents	\$ 58,543,082	\$ 6,052,702	\$ 2,509,867	\$ 67,105,651
Restricted cash and cash equivalents	5,406,750	99,974	949,150	6,455,874
Investments	505,116	55,514	16,040,082	16,545,198
Receivables, net of allowances	,			, ,
for collection losses	18,614,409	13,147	5,312,854	23,940,410
Prepaid items	82,325			82,325
Due from other funds	5,038,627		70,851	5,109,478
Inventories	619,177			619,177
Total Assets	\$ 88,809,486	\$ 6,165,823	\$ 24,882,804	\$ 119,858,113
Liabilities and Fund Equity				
Liabilities				
Accounts and warrants payable	\$ 4,307,092	\$ 2,681,724	\$ 3,642,483	\$ 10,631,299
Retainage payable	4,532	99,974	φ 0,012,100	104,506
Accrued liabilities	2,005,273	,-	45,948	2,051,221
Insurance claims payable	905,321			905,321
Due to other funds			2,467,377	2,467,377
Due to Manchester School District	18,522,747			18,522,747
Due to City of Manchester			34,000	34,000
Deferred revenue	15,736,535		493,903	16,230,438
Taxes collected in advance Other	25,522,225		6 077	25,522,225
Total Liabilities	67 002 725	2 704 600	6,877	6,877
Total Liabilities	67,003,725	2,781,698	6,690,588	76,476,011
Fund Equity				
Fund balances				
Reserved for				
Encumbrances	540,119	1,532,188	558,430	2,630,737
Cemetery and other trust funds			11,834,262	11,834,262
Library			2,683,271	2,683,271
Inventory	619,177			619,177
Advances	1,720,166			1,720,166
Workers' compensation Designated for	1,253,582			1,253,582
Health insurance	1,913,932			1,913,932
General liability insurance	1,497,913			1,497,913
Revenue stabilization	9,576,915			9,576,915
	4,683,957	1,851,937	3,116,253	9,652,147
Undesignated fund balance	<del></del>		<del></del>	
Undesignated fund balance Total Fund Equity	21,805,761	3,384,125	18,192,216	43,382,102

	General Fund	Capital Projects Fund	Other Governmental Funds	Total Governmental Funds
Revenues	Ф <b>г</b> о ооо ооо			Ф <b>БО 000 000</b>
Taxes Federal and state grants and aid	\$59,020,928 7,291,673	\$1,932,039	\$ 12,244,370	\$ 59,020,928 21,468,082
Nonenterprise charges for sales and service		\$ 1,932,039	151,458	4,583,544
Licenses and permits	19,744,630		101,100	19,744,630
Interest	1,132,648		989,540	2,122,188
Contributions		9,265	126,053	135,318
Net loss on sale of securities			(1,466,788)	(1,466,788)
Other	9,120,585		1,605,334	10,725,919
Total Revenues	100,742,550	1,941,304	13,649,967	116,333,821
<u>Expenditures</u>				
Current:				I
General government	18,368,831	11,820,767	8,729,698	38,919,296
Public safety	34,556,506	1,354,367	1,378,385	37,289,258
Health and sanitation	2,711,544	27,236	780,838	3,519,618
Highway and streets	20,099,068	4,831,414	1,285,702	26,216,184
Welfare Education	2,146,722 2,258,746	210,540	97,140 588,655	2,243,862 3,057,941
Parks and recreation	3,034,011	1,756,481	1,982,902	6,773,394
Pension Benefit Payments	18,960,260	1,700,401	1,002,002	18,960,260
Cemetery Trust	. 5,555,255		25,309	25,309
Investment management fee			19,704	19,704
Debt service:				
Principal retirement	11,030,422			11,030,422
Interest	3,565,940			3,565,940
Issue Costs	158,662			158,662
Total Expenditures	116,890,712	20,000,805	14,888,333	151,779,850
Excess (Deficiency) of				
revenues over expenditures	(16,148,162)	(18,059,501)	(1,238,366)	(35,446,029)
Other Financing Sources (Uses)				
Proceeds of refunding bonds	14,150,020			14,150,020
Payment to refunded bond escrow agent	(13,996,706)			(13,996,706)
Proceeds from pension obligation bonds	18,960,260			18,960,260
Bond proceeds	700 077	23,055,000	4 000 740	23,055,000
Transfers in Transfers out	769,277 (1,620,742)		1,620,742 (769,277)	2,390,019 (2,390,019)
Total Other Financing Sources (Uses)	18,262,109	23,055,000	851,465	42,168,574
	10,202,100		301,700	
Excess (Deficiency) of revenues and				
other financing sources over	2 112 047	4 OOE 400	(386,901)	6 722 545
expenditures and other financing uses	2,113,947	4,995,499 (1,611,374)	,	6,722,545
Fund Balance (Deficit), beginning	19,691,814	(1,611,374)	18,579,117	36,659,557
Fund Balance, ending	\$21,805,761	\$3,384,125	\$ 18,192,216	\$ 43,382,102
See accompanying notes.				

## CITY OF MANCHESTER, NEW HAMPSHIRE

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

Year Ended June 30, 2002

Amounts reported for governmental activities in the statement of activities are different because:

nounts reported for governmental activities in the statement of activities are	diffe	rent because:
Net change in fund balances – total governmental funds	\$	6,722,545
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period.		68,623,026
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.		(1,090,062)
The issuance of long-term debt (e.g., bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term debt and related items.		(23,809,252)
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.		15,439,912
Change in net assets of governmental activities	\$	65,886,169

	Original Budget	Revised Budget	Actual	Variance with Final Budget Positive (Negative)
<u>Revenues</u>				<del></del>
Taxes	\$ 58,197,875	\$58,197,875	\$58,400,205	\$ 202,330
Federal and state grants and aid	6,511,773	6,511,773	6,645,460	133,687
Nonenterprise charges for sales and services	5,294,011	5,294,011	4,432,086	(861,925)
Licenses and permits	20,266,688	20,266,688	19,744,630	(522,058)
Interest	1,825,000	1,825,000	1,132,648	(692,352)
Other	10,024,633	10,024,633	9,120,585	(904,048)
Total Revenues	102,119,980	102,119,980	99,475,614	(2,644,366)
<u>Expenditures</u>				
Current:				
General government	22,672,191	22,034,172	18,396,562	3,637,610
Public safety	34,484,277	34,243,485	33,853,819	389,666
Health and sanitation	2,733,226	2,709,038	2,705,481	3,557
Highway and streets	21,767,436	20,537,847	19,735,934	801,913
Welfare	1,461,074	2,235,123	2,145,427	89,696
Education	2,349,374	2,297,986	2,253,692	44,294
Parks and recreation	3,379,013	3,280,789	3,032,982	247,807
Debt service:				
Principal retirement	10,034,398	11,108,201	11,030,422	77,779
Interest	3,298,349	3,882,697	3,565,940	316,757
Issue costs			158,662	(158,662)
Total Expenditures	102,179,338	102,329,338	96,878,921	5,450,417
Excess of revenues over expenditures	(59,358)	(209,358)	2,596,693	2,806,051
Other Financing Sources (Uses)				
Transfers in	350,100	350,100	300,100	(50,000)
Transfers out	(1,790,742)	(1,640,742)	(1,620,742)	20,000
Total Other Financing Sources (Uses)	(1,440,642)	(1,290,642)	(1,320,642)	(30,000)
Excess (Deficiency) of revenues and other financing sources over expenditures and other financing uses	\$ (1,500,000)	\$ (1,500,000)	\$ 1,276,051	\$2,776,051

See accompanying notes.

Business-type Activities-Enterprise Funds					
		Major	100 Entorpriso i un		
	Water Works Fund	EPD Fund	Aviation Fund	Non-Major Funds	Total
ASSETS					
Current assets:					
Cash and cash equivalents Restricted cash and cash equivalents Restricted investments	\$ 695,084 3,351,926	\$ 28,543,465 586,469	\$ 104,932,286 3,894,770		\$ 29,238,549 108,870,681 3,894,770
Receivables, net of allowances for collection losses Prepaid items	1,973,020 89,921	4,582,725 11,122	11,516,835 174,061	\$ 193,859	18,266,439 275,104
Due from other funds Inventories	385,363 723,646	36,712		5,908	385,363 766,266
Total current assets:	7,218,960	33,760,493	120,517,952	199,767	161,697,172
Noncurrent assets: Capital assets, net, where applicable, of accumulated depreciation Deferred professional fees Receivables Other receivables	65,185,408	107,622,232 6,769,692 301,023	287,707,776 2,118,926	4,234,725 77,857	464,750,141 2,196,783 6,769,692 301,023
Total noncurrent assets:	65,185,408	114,692,947	289,826,702	4,312,582	474,017,639
Total Assets	\$ 72,404,368	\$ 148,453,440	\$ 410,344,654	\$ 4,512,349	\$ 635,714,811
Liabilities Current liabilities					
Accounts and warrants payable Retainage payable Accrued liabilities Due to other funds Deferred revenue	\$ 614,954 90,472 413,351	\$ 1,786,525 1,355,520	\$ 7,056,153 2,112,974 6,731,425 44,030	\$ 87,659 103,724 1,949,148	\$ 9,545,291 2,203,446 8,604,020 1,949,148 44,030
Bonds and notes payable Compensated absences Other	866,585 921,398 214,500	5,853,664 217,969	4,465,001 104,436	151,600 130,508 22,050	11,336,850 1,374,311 236,550
Total Current liabilities	3,121,260	9,213,678	20,514,019	2,444,689	35,293,646
Noncurrent liabilities Bonds payable Notes Payable Deferred Revenue Compensated Absences	10,256,458	32,827,701 3,146,895	270,863,819 139,660	971,000 13,428	314,918,978 3,146,895 153,088
Other			69,128		69,128
Total Noncurrent liabilities	10,256,458	35,974,596	271,072,607	984,428	318,288,089
Total Liabilities	13,377,718	45,188,274	291,586,626	3,429,117	353,581,735
Net Assets Invested in Capital Assets, net of related debt Restricted	55,921,520 1,501,598	65,793,971 215,914	77,861,797 24,822,772	3,112,125	202,689,413 26,540,284
Unrestricted	1,603,532	37,255,281	16,073,459	(2,028,893)	52,903,379
Total Net Assets	\$ 59,026,650	\$ 103,265,166	\$ 118,758,028	\$1,083,232	\$ 282,133,076

Business-type Activities-Enterprise Funds					
		Major			
	Water Works	EPD	Aviation	Non-major	
	Fund	Fund	Fund	Funds	Total
Operating Revenues					
Charges for goods and services Other	\$ 9,734,649	\$ 11,145,505	\$ 28,867,307 2,987,993	\$ 2,305,399 822	\$ 52,052,860 2,988,815
Total Operating Revenues	9,734,649	11,145,505	31,855,300	2,306,221	55,041,675
Operating Expenses					
Personnel services	4,566,084	2,091,083	3,708,663	1,433,253	11,799,083
Plant maintenance	135,911	2,133,224	3,949,971	105,137	6,324,243
Light/heat and power	837,917	1,616,106	1,346,968	246,882	4,047,873
General and administrative	1,154,927	394,381	5,917,707	236,326	7,703,341
Depreciation and amortization	2,852,624	4,376,643	5,565,400	312,071	13,106,738
Total Operating Expenses	9,547,463	10,611,437	20,488,709	2,333,669	42,981,278
Operating Income (Loss)	187,186	534,068	11,366,591	(27,448)	12,060,397
Non-Operating Revenues (Expenses), net					
Soundproofing program grant			2,492,240	-	2,492,240
Soundproofing program expense			(4,463,150)	-	(4,463,150)
Interest income	83,477	681,266	1,993,168	3,620	2,761,531
Interest expense	(711,354)	(1,303,867)	(11,281,375)	(99,804)	(13,396,400)
Reimbursements of bond interest expense		319,859		-	319,859
Finance and service charges	(385,385)		(98,433)	-	(483,818)
Passenger facility charges			4,549,127	-	4,549,127
Customer facility charges			2,043,358	-	2,043,358
Rent and other income		132,450		23,310	155,760
Donation of land		(1,103,238)	(00.040)	(0.400)	(1,103,238)
Loss on disposal of fixed assets	(4.040.740)	(274,859)	(28,216)	(9,169)	(312,244)
Transfer to pension trust fund	(1,849,740)				(1,849,740)
Total Non-operating Expenses	(2,863,002)	(1,548,389)	(4,793,281)	(82,043)	(9,286,715)
Net income (loss) before capital contributions	(2,675,816)	(1,014,321)	6,573,310	(109,491)	2,773,682
Capital Contributions	1,944,814	1,321,884	23,201,420	-	26,468,118
Cumulative effect in change in depreciation method		609,014			609,014
Change in Net Assets	(731,002)	916,577	29,774,730	(109,491)	29,850,814
Fund Net Assets, beginning of year	59,757,652	102,348,589	88,983,298	1,192,723	252,282,262
Fund Net Assets, end of year	\$ 59,026,650	\$103,265,166	\$118,758,028	\$1,083,232	\$ 282,133,076

	Busi	71	ties-Enterprise Fu	ınds	
	14/ 14/	Major	Arrintian	Non Malan	
	Water Works	EPD	Aviation	Non-Major	Total
	<u>Fund</u>	<u>Fund</u>	<u>Fund</u>	Funds	I Otal
Cash Flows from Operating Activities					
Cash received from customers	\$ 8,601,696	\$11,263,393	\$ 31,502,037	\$2,403,173	\$ 53,770,299
Cash payments for goods and services	(1,618,637)	(3,774,916)	(9,031,804)	(591,840)	(15,017,197)
Cash payments to employees for services Other operating revenues	(4,378,945)	(2,338,059)	(3,627,183)	(1,405,097) 23,310	(11,749,284) 23,310
Net Cash Provided by Operating Activities	2,604,114	5,150,418	18,843,050	429,546	27,027,128
Cash Flows from Non-Capital and Related Financing Activities					
Amounts from federal & state governments for soundproofing			2,525,713	-	2,525,713
Soundproofing related expenses			(4,463,150)	-	(4,463,150)
Passenger and customer facility charges			6,625,958	-	6,625,958
Cash payment to Pension Trust	(1,849,740)			-	(1,849,740)
Interest paid on cash advances				(42,703)	(42,703)
Short-term cash advance from City				228,031	228,031
Net Cash Provided by Non-Capital &					
Related Financing Activities	(1,849,740)	-	4,688,521	185,328	3,024,109
Cash Flows from Capital and Related Financing Activities  Proceeds from revenue bonds			109 005 000		109 005 000
		2 661 004	108,005,000	-	108,005,000
Proceeds from State of New Hampshire Revolving Fund Reimbursement of bond interest expenses		2,661,994 322,315		-	2,661,994 322,315
Proceeds from general obligations	2,819,740	322,310		-	2,819,740
Decrease in State of New Hampshire liability	2,013,140	(3,893,091)		-	(3,893,091)
Principal paid on bonds	(786,964)	(925,106)	(41,745,000)	(156,600)	(43,613,670)
Interest paid on bonds	(572,542)	(1,262,362)	(41,745,000)	(156,600)	(12,420,763)
Contributed capital by federal, state & local governments	1,944,814	1,245,988	17,883,778	(37,301)	21,074,580
Acquisition and construction of capital assets	(2,897,945)	(7,466,961)	(43,077,753)	(983,247)	(54,425,906)
Proceeds from sale of equipment	(2,001,010,	(1,500,00.)	(40,011,100)	5,000	5,000
Net Cash Provided by Capital & Related Financing Activities	507,103	(9,317,223)	30,537,467	(1,192,148)	20,535,199
Cash Flows from Investing Activities					
Sale of investment securities			7,047,775	-	7,047,775
Interest and dividends from investments	83,477	790,890	1,993,168	3,620	2,871,155
Net Cash Provided (Used) by Investing Activities	83,477	790,890	9,040,943	3,620	9,918,930
Net Increase (Decrease) in Cash and Cash Equivalents	1,344,954	(3,375,915)	63,109,981	(573,654)	60,505,366
Cash and Cash Equivalents at Beginning of Year	2,702,056	32,505,849	41,822,305	573,654	77,603,864
Cash and Cash Equivalents at End of Year	\$ 4,047,010	\$29,129,934	\$104,932,286	<u> </u>	\$138,109,230
Reconciliation of operating income (loss) to net cash provided by operating activities					
Operating income (loss)	\$ 187,186	\$ 534,068	\$ 11,366,591	\$ (27,448)	\$ 12,060,397
Adjustments to reconcile operating income (loss) to cash	ψ 107,100	Ψ 004,000	Ψ 11,000,001	Ψ (21,440)	Ψ 12,000,007
provided by operating activities:				_	
Depreciation and amortization	2,852,624	3,767,630	5,565,400	312,071	12,497,725
Non-operating revenue	2,002,02	(79,819)	0,000,100	23,310	(56,509)
		(10,010)		,	(,)
Change in Assets and Liabilities	(0.17.07.1)	00.750	(000.057)	-	(070 440)
(Increase) decrease in receivables	(647,071)	89,759	(339,657)	24,551	(872,418)
(Increase) in inventories	(100,497)	(261)	(474.004)	-	(100,758)
(Increase) decrease in prepaid expenses and other assets	256,504	882	(174,061)	(2 E7E)	83,325
Increase (decrease) in accounts payable	(48,358)	895,890 (53,141)	1,988,260	(3,575)	2,832,217
Increase (decrease) in accrued liabilities	(413)	(53,141)	442,977	91,014 4,644	480,437 131,386
Increase (decrease) in compensated absences Increase (decrease) in Deferred Revenue	124,186	(4,590)	7,146 (13,606)	4,644 4,979	131,386 (8,627)
(Decrease) in interfund liabilities	(20,047)		(13,606)	4,515	(8,627) (20,047)
Net Cash Provided by Operating Activities	\$ 2,604,114	\$ 5,150,418	\$ 18,843,050	\$ 429,546	\$ 27,027,128

	Pension Trust Funds	Agency Fund
Assets		
Cash and cash equivalents	\$ 10,154,423	
Investments	95,826,206	
Receivables, net of allowances		<b>*</b> 4 0 <b>7</b> 4 0 4 4
for collection losses	570,375	\$ 1,071,041
Prepaid items Property and equipment, net, where applicable,	3,333	
of accumulated depreciation	121,211	
·		
Total Assets	\$ 106,675,548	\$ 1,071,041
Liabilities		
Accounts and warrants payable	\$ 112,031	
Accrued liabilities	643,689	¢ 4 074 044
Due to other funds	7,275	\$ 1,071,041
Total Liabilities	762,995	\$ 1,071,041
Net Assets		
Held in trust for Employees' Retirement System	\$ 105,912,553	

See accompanying notes.

Additions	Pension Trust Funds
Contributions	
Employer	\$ 1,366,588
Plan members	1,473,606
Contribution	20,810,000
Total Contributions	23,650,194
Investment Loss	
Net realized and unrealized depreciation	
in fair value of investments	(7,671,561)
Interest	1,492,751
Dividends	1,334,213
Less investment expense	(342,118)
Net Investment Loss	(5,186,715)
Total Additions	18,463,479
Deductions	
Benefits paid directly to participants	6,170,107
Refunds of employee contributions	234,255
Administrative expenses	832,190
Total Deductions	7,236,552
Net Increase	11,226,927
Net Assets Held in Trust for Pension Benefits	
Beginning of year	94,685,626
End of year	\$105,912,553